# (Sector) Qualification Strategies

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### **Background to Sector Skills Councils**

- Set up to improve productivity through development of skills
- Employer-led: senior management and board of trustees
- Understanding future skill needs of employers
- Make sense of the qualifications jungle



### **Qualifications vs. Training**

#### Training

- On-job/off-job
- Organisational/job specific Imparts knowledge/skills
- Could have assessment
- Certification and recognition of achievement (optional)

#### Qualifications

- On-job/off-job
- Industry/functional specific
- Normally includes broader skills and knowledge
- Underpins training
- Requires assessment and verification
- Certification and recognition of achievement



# What do we mean by qualifications?

Three main types of qualifications and learning programmes we can choose from:

- National/Scottish Vocational Qualifications (NVQs/SVQs)
- Vocationally Related Qualifications (VRQs)
- Apprenticeships



### How the Sector Qualification Strategy works

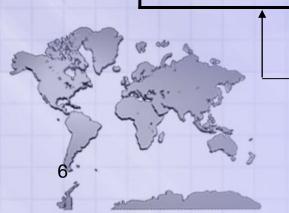
- We use the research that has already identified skills and training issues for employers
- We have used the SQS to set out a clear statement of:
  - what skills and qualifications are required
  - which qualifications currently meet those needs
  - intent to put in place those qualifications required to meet the needs of the sector

#### **Action plan**

- Work with awarding bodies to develop qualifications
- Co-ordinate with other initiatives

# The Blueprint

| Identify and<br>understand job<br>roles | Match against<br>NOS | Identify relevant<br>units and<br>qualifications |
|---|----------------------|--|
| Harmonisation of                        | Agree single         | Develop new                                      |
| existing units or                       | qualification title  | units in agreed                                  |
| qualifications                          | that matches job     | combinations                                     |



### What employers want

- More clarity about available provision
- Better match to role requirements
- Smaller sized qualifications
- Delivery in the workplace
- More depth in assessment
- Accredit their own training

#### Qualification pathways

- Provide a route for entry though to progression
  - Industry specific
  - Aligned to vocational aspects of school-based provision
- Match to job opportunities and roles
  - Accreditation of company training schemes
- Career ladders
- Clarity for employers and learners
- Transferable skills and knowledge

# A Qualifications Strategy Grid

| Level<br>Role | Pre-entry                                    | Safe and Legal               | Trade/Craft<br>Development          | Progression          |
|---------------|--|------------------------------|-------------------------------------|----------------------|
| Manager       |  |                              | Management<br>& Leadership          |                      |
| Asst manager  |  | Managing Food<br>Safety      | Accredited<br>employer<br>programme | Progression<br>Award |
| Supervisor    |  | 5                            | S/NVQ                               |                      |
| Senior worker | Welsh<br>Baccalaureate                       | Food Safety<br>qualification | Apprentice                          | Foundation<br>Degree |
| Worker        | 14-19<br>Diploma/<br>Occupational<br>Studies |                              | Customer<br>Service<br>units        |                      |

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### **Critical Areas in the UK**

**Management and leadership** 

**Customer service** 

**Craft Skills – especially Chefs** 



## Aligning qualifications to training

- Evidence that qualifications can complement in-house training to:
  - Help retention
  - Raise and widen skills and knowledge
  - Get funding to support current provision

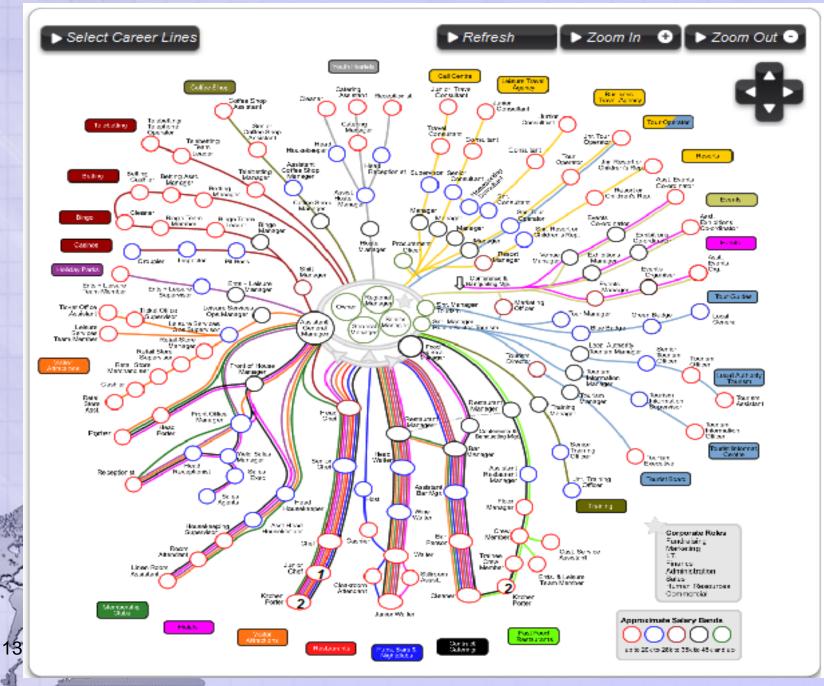
#### But:

- Qualifications need to be aligned to training so there is a limited mismatch
- Assessment needs to be relevant and flexible, whilst also being robust so no unnecessary hoops
- Employers need supporting through the system

### **Qualifications** issues

- Current work to turn training into qualifications
- Qualifications can be open to all or restricted
- Employers can become an awarding organisation
- Danger of proliferation of qualifications





### The Challenge

- Raising the expectation and attainment of qualifications to reflect employee skills and knowledge
- Influencing the mechanism of funding
- Championing good practice of in-house and external training linked with qualifications
- Supporting the providers of the very best education & learning Good Providers
- Supporting the Employers who train and develop their staff Good Employers

- Questions
- Thank You

